

Performance Measurement Section B - Health and Human Services

Human and Community Services

Program	Goal	Outcome Measure(s)
Temporary	Provide services and support to stabilize	Attempt to Provide cash assistance at 33
Assistance for	families and meet their basic needs, while	percent of the 2007 federal poverty level
Needy Families	encouraging employment for eventual self-	(about \$472 for a family of three)
(TANF)	sufficiency.	FY 2007 total caseload = 3.278
(11111)	summeroney.	Expended benefits: \$14,914,122
	This goal was originally divided into three	Work activities:
	goals – 1a, 1b, and 1c. The final documents	1. Maintain or increase WoRC contracts at
	from OBPP include:	the FY 2007 level of 11 contracts.
	Hom Obi i metade.	the FF 2007 level of FF contracts.
	Goal 1a: Provide services and support to	Individual Achievements – a report will be
	stabilize families and meet their basic needs,	attached when available
	while encouraging employment for eventual	
	self-sufficiency. Provide cash assistance at 33	2. Provide employment and training (E&T)
	percent of the 2007 poverty level.	activities to all eligible low income
		individuals. (For comparison: FY 2007 =
	Goal 1: (originally 1b – Provide work	2,419 per mo.) and report on the achievements
	activities) Provide services and support to	of individuals, such as the number that
	stabilize families and meet their basic needs,	completed computer training; received
	while encouraging employment for eventual	associates degree, etc.
	self-sufficiency.	3. Sanctions: a. Track the average monthly
	The goal as submitted lists the	number of cases subject to first sanction (grant
	measurements at the right in the categories of	reduction) Base: 77 sanctions for FY 2007; and
	work activities, work participation rates, and	b) Track the average monthly number of cases
	individual achievements (for TANF clients in	closed due to non-participation in E&T
	work programs) with the FY 2007 baseline	activities. Base: 185 in FY 2007.
	data and measurements removed.	
		The Federal Deficit Reduction Act of 2005
		Monitor Work Participation Rates (WPR) as
	Goal 1c, provide support for working relative	well as the possibility and amount of any
	caretakers, was eliminated completely.	penalty related to WPR under the federal
	, r y	Deficit Reduction Act of 2005.—the Deficit
		Reduction Act of 2005 and any potential
		penalties
		Working Caretaker Relative Support (Goal 1c)
		Provide TANF funded child care to about 56
		working caretaker relatives to allow them to
		continue employment. (This is new so there is
		no base number.)

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Program		
Low Income	Provide energy and/or weatherization	Provide energy assistance to a projected
Energy	assistance to eligible households resulting in a	20,006 households in FY 2008 and 21,006 in
Assistance and	decreased energy cost burden measured by	FY 2009.
Weatherization	dividing energy costs by household income.	
Programs		Provide weatherization services to a projected caseload of 1,961 homes in FY 2008 and 1,600 in FY 2009.
		Increase the number of Community Contracts from 58 in FY 2007 to 75 for each year of the 2009 biennium.
		Provide energy and/or weatherization assistance to eligible households resulting in a decreased energy cost burden measured by dividing energy costs by household income.

Initiatives for	or the 2009 Biennium	
Program	Initiative	Outcome Measure(s)
Child Care	Early Childhood Services Funding While the	1. Performance Criteria: a) All families pay a co-
Unit of the	legislature appropriated an additional	payment to their child care provider at an
Early	\$4,169,650 general fund over the biennium, that	average of 3.5 % of their income (a minimum
Childhood	brings the total annual ECSB funding to	of \$10); b) An estimated 5,570 unduplicated
Services	\$27,601,465. The goal is to make quality child	families will be in the workforce each year
Bureau	care available and accessible to needy Montana	because they receive child care; and c) An
	families	estimated 95 teen parents will be supported
	1. Child care will be ensured by attempting	through scholarship assistance as they work to
	to maintaining child care reimbursement	complete high school or achieve a GED
	rates for parents at the 75th percentile of	Items in #1 are from the performance criteria
	the annual market rate for the 12 Child	submitted by the division with the request for
	Care Resource & Referral Districts.	funding, and were used by the subcommittee in
	2. Affordability of child care will be ensured	deliberation of the appropriation.
	by maintaining eligibility for the Best	2. The Market Rate is surveyed and adjusted
	Beginnings Child care scholarship	annually at the 75 th percentile level: a) Market
	program at 150 percent of the current	Surveys will be conducted annually and by
	federal poverty level (FPL).	adjustments will be made to the reimbursement
	3. To ensure that there is no child care	rate to the extent the budget will permit. States
	waiting list we will support the case load	rates are distributed to eligibility offices.
	increase for low income working parents.	3. Affordability: The Federal Poverty Index is
		incorporated into the Child Care sliding fee
		scale annually: a) The sliding fee scale is
		monitored annually to ensure that the
		eligibility and accessibility to quality child
		care is maintained at the recommended federal
		level; b) Updated sliding fee scales are given
		to eligibility offices and are posted on the
		website www.childcare.mt.gov.
		4. <u>Caseloads are monitored</u> monthly by the
		number of families, number of children,
		facility types, and types of care based on
		funding sources to insure accessibility and

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affordability. These managerial reports are
sent to multiple managers within the
government and are posted on the website
www.childcare.mt.gov. The direct link to the
statistical postings is:
http://www.dphhs.mt.gov/statisticalinformatio
n/childcare/monthly/index.shtml

Child and Family Services Division

Program	Goal	Outcome Measure(s)
Foster Care and	Ensuring timely permanency for children.	Documentation of diligent efforts to achieve
Subsidized	The Child and Family Services Division will	timeliness of adoption will improve 5% by the
Adoption	determine if concerted efforts were made, or	end of FY 2009 over the baseline of 52.9%.
	are being made to achieve a finalized adoption	
	in a timely manner. The determination of	
	timeliness is based on the date of the child's	
	most recent entry into foster care, not the date	
	that the goal of adoption was established. The	
	agency has 24 months to demonstrate	
	concerted efforts to finalize an adoption.	
Child Protective	Ensuring that children are safe. The Child	Timeliness of initiating investigations will
Services	and Family Services Division will improve	improve 10% by the end of FY 2009 from the
	the timeliness of initiating investigations.	established baseline data of 54.2%.
	Child Protective Services Workers are	
	required to initiate investigations on all CPS	
	reports within 14 days of receiving the report.	
	The Child Protective Services Worker must	
	make face-to-face contact with alleged victim.	
Foster Care and	Ensuring the Well Being of children in foster	Social Worker face-to-face contact with
Subsidized	<u>care</u> . The Child and Family Services Division	children will improve 5% by the end of FY
Adoption	will improve social worker face-to-face	2009 from the baseline of 40%.
	contact with children in care. The frequency	
	and quality of visits between caseworkers and	
	children must be sufficient to ensure the	
	safety, permanency, and well-being of the	
	child and promote achievement of the case	
	goals.	

Program	Initiative	Outcome Measure(s)
CFSD	DP 30010 Additional Field Staff CFSD	1.) Caseload per Social Worker will be reduced
	received 20 new FTEs from the 2007	from 21 in FY 2007 numbers in to 16 for 2008
	Legislature. Fifteen FTEs were authorized for	& 2009;
	FY 2008 and an additional 5 FTEs were	2) Increase success rates for: a) timeliness of
	authorized for FY 2009. The overall goal of	investigation within 14 days of the report from a
	the new FTEs is to reduce caseloads for child	54.2 % to 64.2%; b) number of cases that
	protective services workers and to improve	receive a monthly face-to-face visit from 40.0%
	the overall quality and timeliness of services	to 45.0%; and c) documentation of diligent
	to children.	efforts to achieve timeliness of adoption from
		52.9% to 57.9%

Child Support Enforcement

Program	Goal	Outcome Measure(s)
CSED	Goal 1: Meet the federal child support	For Goal #1:
	performance standards.	1. Increase Child Support Collections
		from \$59.2 million
	Goal 2: Enhance customer service	2. Maintain the IV-D Paternity
	capabilities.	Establishment Percentage at 90%
		3. Maintain the Percentage of Cases with Support Orders at 80%
		4. Increase the Percentage of cases with current child support collections to 63%
		5. Increase the percentage of cases with arrears child support collections to 67%
		For Goal #2:
		1. Offer an online method of paying child support electronically to parents and employers. The CSED will track the number of payments, as well as the dollar amount, received through this new online payment method.
		2. Provide prompt, courteous and impartial responses to customer inquiries and concerns about CSED services. The CSED will track the number of customer inquiries received and responded to.
		3. At the request of a tribal entity, provide training, support & guidance on creating a child support program.

Business and Financial Services Division

Program	Goal	Outcome Measure(s)
Fiscal Operations	Provide professional and timely products and or services in response to the needs of the customer for Fiscal Years 2008 and 2009, projecting a combination of 540,000 warrants and Electronic Fund Transfer (EFT) payments issued per year, with a goal of 5% growth for the biennium in electronic payments.	Track proportionate increase in EFT's compared to total payments issued. (Report on the goal of 5% growth for the biennium in electronic payments.) The department is using a measurement basis that compares the proportionate Electronic Fund Transfer to the total of EFT and warrant payments issued by BFSD. The baseline proportion of electronic payments as of June 30, 2007 is 56.4%.
Fiscal Operations	Continually work to improve the business processes used within the division for institutional cost recovery, with a goal of recovering \$19 million per year for Fiscal Years 2008 and 2009.	Amounts recovered per Fiscal Year by the Institutional Reimbursement Section. (Report on the goal of \$19.0 million.) The measurement basis is the total dollars collected by the Institutional Reimbursement Section of BFSD for services provided at the DPHHS institutions. Collections are dependent upon the patient's ability to pay, coverage by insurance, eligibility for federal programs, allowability of costs under federal programs, and whether the debt can be collected under state collection processes.

Technical Services Division

Program	Goal	Outcome Measure(s)
TSD	Replace obsolete department data systems –	Note: This process is also a component of the
	for this session: Begin TANF, Food Stamps,	global IT project monitored by the Information
	CAPS (Child and Adult Protective System),	Technology Division.
	and the completion of CHIMES efficiently –	
	The major computer systems used in the	The most recent status report by the Chief
	agency are nearing or have reached their	Information Officer will accompany the TSD
	anticipated life span. The major comuper	report.
	systems in the agency were developed before	
	1996 and are mainframe systems based on	Report For each system
	IDMS and COBOL programming languages.	As of (date) of the 2009 biennium:
	The systems are no longer meet the needs of	6. Thesystem is at percent
	the users and do not meet mandated federal	complete at a cost of \$
	and reporting requirements. Finding	7. Customer satisfaction relative to the
	programmers with the skills needed to	level of the project completion and/or
	develop, enhance and maintain the systems	the success of the replacement is: a)
	has become difficult, as a result, in some	good b) of concern
	cases system enhancement and general	Keep all development projects at a "green
	maintenance has been delayed.	light" status with the State CIO's office at least
		70% of the time, Zero Development failures on
		major Dept systems (failures are defined as
		projects that significantly fail to meet sponsor
		needs due to cost, schedule or functionality
		problems)

Disabilities Services Division

Program	Goal	Outcome Measure(s)
Developmental Disabilities Prog. (DDP)	Allow individuals with Developmental Disabilities (DD) to be full participants in the planning of their services	This is a component of the overarching DDP goal to support choices and opportunities for people with developmental disabilities in their communities
		By the end of 2009 biennium: Implement Personal Supports Planning for DD clients in all 5 DDP regions
		By July 1, 2007, reduce case management to an average of 35 from 44.
Vocational Rehabilitation Program	Help students with disabilities transition from school to work	Increase recruitment of high school students with disabilities to complete the week-long Montana Youth Leadership Forum (MYLF) training each year of the biennium from 16 to 20.
		Track and report that for each student that completes the training, MYLF will provide one-year of resources and supports to assist students in reaching their vocational and leadership goals.
Montana Developmental Center (MDC)	Continue to move individuals from MDC to community-based services	Move all individuals from the total care unit (Unit 16 AB) to community-based services and close the unit before December of 2007, as per the Travis D. Lawsuit.
		Base: As of January 2007, 5 of the original 18 individuals remain on Unit 16 AB.

initiatives for the 2009 Bleimuni		
Program	Initiative	Outcome Measure(s)
Developmental	<u>DP 10010 – DD Wait List Reduction</u> – The	Serve individuals currently on the waiting list
Disabilities	legislature approved \$3.2 million (\$500,000	and report the number served and the amount
Prog. (DDP)	general fund per year) over the biennium to	of their cost plans as requested.
	support individuals currently on the DD	
	community services waiting list. provide DDP	
	community-based services to individuals	
	currently on the DDP community services	
	waiting list.	
Vocational	<u>DP10026 – VR Transition Counselor - The</u>	This is a new initiative so there is no base
Rehabilitation	legislature approved \$107,167 general fund	number.
Program	over the biennium to support 1.00 FTE for a	1. 70 Serve transition-aged consumers will be
	vocational rehabilitation counselor to improve	served over the 2009 biennium.
	outcomes for young adults with disabilities,	2. 40 plans Write plans for employment will
	emphasizing the transition from high school	be written over the 2009 biennium.

	to adult life.	3. 18 of these people will be placed in jobs perform job placement of these people over the 2009 biennium.
Developmental Disabilities Prog. (DDP)	DP 10011 - Rate Rebasing — The legislature appropriated \$18.0 million to support adjustments of the developmental disability program provider rates.	By the end of 2009 biennium: 1. Increase the implementation of a transparent rate system for reimbursement of DDP services from 3 to all 5 regions Within the Rate Rebasing: 2. By July 1, 2007 implement a minimum wage for DDP direct care employees of at least \$8.00 \$7.80 per hour and (with additional funds provided by DP 10601) increase the average base direct care wage component to a minimum of \$8.35 per hour. Measure the growth in wages from the minimum direct care wage for DDP providers in FY2007 of \$6.50 per hour 3. The Department will make the College of Direct Supports training classes available to all full time half time or more Direct Care employees, and the standardized rate compensation for 2 days of training per direct care employee will be implemented October of 2007 by all contractors

Director's Office

Program	Goal	Outcome Measure(s)
Director's Office	Tribe and Indian Health Service (IHS) access	CMS approval for reimbursement for personal
	to Medicaid and 100% FMAP for services	care attendant services through I.H.S. to obtain
		100% federal reimbursement
		CMS approval for Chippewa-Cree to
		determine tribal members Medicaid eligibility
		for certain services
		CMS approval for tribes to receive Medicaid
		Administrative Match for Medicaid related
		activities
		Amount of pass through 100% FMAP funding
		to IHS and other tribal medical services.

Program	Initiative	Outcome Measure(s)
Director's Office	MMIS re-procurement study and rewrite	Complete RFP review and contract for study to
		be completed for system redesign by 12/08

Public Health and Safety Division

Program	Goal	Outcome Measure(s)
Chronic Disease	Reduce the burden of chronic disease, injury,	By June 2009, decrease the proportion of high
Prevention & Health	and trauma in Montana	school students who report smoking cigarettes in the past 30 days from 20% (2007) to 18%.
Promotion		in the past 30 days from 2070 (2007) to 1070.
Bureau		By June 2009, decrease the proportion of high
		school students who report spit tobacco use in the past 30 days from 13% (2007) to 11%.
		By June 2009, maintain the average annual monthly number of intake calls to the Montana tobacco quit line at 700 calls per month.
		By June 2008, assess the capacity of Montana elinicians to increase colorectal cancer screening in persons aged 50 years and older.
		By June 2009, increase the proportion of persons aged 50 years and older who have ever had colorectal cancer screening examination from 53% (2006) to 58%.
		By June 2008, identify the four program sites and implement the diabetes and heart disease prevention program. By June 2009, conduct program evaluation of these activities to assess the efficacy of this intervention.
		Increase regular physical activity and health diet to achieve weight loss among Montana adults at high risk for diabetes or in persons with multiple cardiometabolic risk factors
Communicable Disease Control and Prevention	To reduce the incidence of communicable disease in Montana citizens through efforts in prevention, treatment, surveillance, and epidemiology.	By 2009, achieve and maintain a 90% improve immunization coverage rate for children 19-36 months of age who are seen in health care settings in accordance with the recommended immunization schedule.
		By 2009, reduce the incidence of Chlamydia to 250 cases per 100,000 in Montana. This would be reducing it from The baseline for 2006 is 293 cases/100,000 people in Montana in 2006.
Family and Community Health Bureau	Provide programs and services to improve the health of Montana's women, children, and families	By June 30, 2009, reduce the rate of birth for teenagers aged 15 through 17 years to 9.3 per 1,000.
		By June 30, 2008, assure that Title X Clinic contractors offer at least two contraceptive

		administration options (oral, patch, ring) to clinic clients. By January 1, 2008, have administrative rule in
		place to require expanded testing, and have in place a contract for NBS follow up program.
		By June 30, 2009, assure that 95% of newborns receive timely follow up to definitive diagnosis and clinical management for condition(s) mandated by their state-sponsored newborn screening program. Infants born in Montana will be screened for the nationally recommended panel of twenty eight endocrine and metabolic disorders and hearing disorders, and will have access to long term follow up services if abnormalities or disorders are confirmed.
		By December 31, 2007, By-June 30, 2008 increase the number of tribal communities sites that provideing Public Health Home Visiting services by conducting a RFP-for high risk pregnant women and their children.
		By June 30, 2009 examine the impact of home visiting on the incidence of low birth weight births in Montana.
Office of Public Health Emergency Preparedness and Training	A strong and prepared public health system that provides the foundation to respond to emergencies with a well-trained workforce.	By June 30, 2009, 75% many of Montana's local and tribal health jurisdictions, in collaboration with local hospitals/clinics, will have participated in multi-jurisdictional pandemic influenza exercises that are evaluated, and result in improved response plans. Exercising is a requirement when receiving local preparedness funding; however, the nature and scope of each exercise can be determined at the local level. DPHHS is actively encouraging multi-jurisdictional exercises related to pandemic influenza.
		By June 30, 2009, the Public Health & Safety Division will make public health training and continuing education opportunities available that are accessible to 85% of Montana's public health workforce on an on-going basis.
Laboratory Services Bureau	Reduce communicable disease in Montana through a surveillance system based upon	By November 30, 2007, distribute grant monies to Board(s) of Health for tremolite
Services Dureau	anough a survemance system based upon	mones to board(s) of freatti for tremonte

public health laboratory disease diagnosis and assessment	asbestos-related disease benefits programs.
Provide grants to county boards of health with a proliferation of tremolite asbestos-related diseases.	By June 30, 2009, summarize use of tremolite asbestos-related disease benefits grants, including the number of Montanans served and a breakdown of the services provided.
	Through June 30, 2009, maintain accurate, reliable laboratory testing services (including human clinical and drinking water) that are accessible to 95% of local health jurisdictions and public clinics. Provide access to laboratory testing services to local health jurisdictions (county and tribal units) for the purpose of communicable disease surveillance and drinking water assessment.

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Program	Initiative	Outcome Measure(s)
Chronic Disease	Chronic Disease Programs	Included in the goals of the program above
Prevention &		
Health		
Promotion		
Bureau		
Family and	Newborn Screening Follow-Up Program	Included in goals and measures of the program
Community		listed above.
Health Bureau		
Office of Public	Public Health Emergency Preparedness	Included in goals and measures of the program
Health		listed above.
Emergency		
Preparedness		
and Training		

Quality Assurance Division

Program		Goal	Outcome Measure(s)
Third F	Party	Take all reasonable measures under the Social	Evaluate and improve the systems for the
Liability		Security Act to ascertain the legal liability of	identification of Medicaid recipients with
		"third parties" for health care items and	Medicare and/or other health insurance.
		services provided to Medicaid recipients.	Maintain the number of people with Medicaid
			and Medicare (Dual Eligible's), subject to
			change in Medicaid enrollment.
			Increase the number of Medicaid recipients
			with other health insurance 1% per year.
			Ensure Medicaid health care costs are avoided
			by requiring other health insurance companies
			to pay before Medicaid.
			Increase the Medicaid cost avoidance per
			person with Medicare and/or other insurance
			by 5% per year.
	Fair	, 1	Maintain fair and impartial Office of Fair
Hearings		decisions for adversely affected parties	Hearings decisions within state and federal
		disputing facts and/or law involving DPHHS	guidelines as measured by appeals received.
		administered programs.	Maintain a 90% timely decision percentage for
			all IDR recommendations within statutory
			timelines for the calendar year.
		Provide timely and impartial Informal Dispute	Maintain fair and impartial Office of Fair
		Resolutions (IDR) conferences and	Hearings IDR decisions within state guidelines
		recommendation for nursing home facilities	Maintain a 90% timely decision percentage for
		disputing DPHHS-cited deficiencies.	all IDR recommendations within statutory
			timelines for the calendar year each fiscal year.

Program	Initiative	Outcome Measure(s)
Program	Implement the Payment Error Rate	Complete the required number of reviews
Compliance	Measurement (PERM) process as required by	pursuant to the federal guidelines.
Bureau	CMS.	Monthly review of 84 active cases and 34
		negative cases for Medicaid and CHIP.
		Complete the cases in 100 days from the date
		sampled and report the results to CMS

Health Resources

Program	Goal	Outcome Measure(s)
Medicaid State Plan Services	Increase the percentage of children receiving well-child screens for within the Medicaid	Raise the percentage of children (age 0-20) who receive a well-child screenings. to 94% in EV 00 and 05% in EV 00. The heading
	state plan services.	in FY 08 and 95% in FY 09. The baseline measurement is 89% in FY 04; 93% in FY 05; and 92% in FY 06. FY 07 is not yet complete. (Claims run out is 365 days.)
Children's Health Insurance Program (CHIP)	Increase the number of low-to-moderate income Montana children who have insurance.	A target of 16,000 children will be enrolled in CHIP, with enrollment numbers increasing on a monthly basis by June 2008. 16,000 children will continue to be enrolled on a monthly basis by CHIP in FY 09. Baseline: 13,289 children were enrolled in the CHIP program in June 2007; 13,165 children were enrolled in June 2006.

Program	Initiative	Outcome Measure(s)
Medicaid State Plan Services	Increase dental access in the to Medicaid state plan dental services to in private dental offices and community health centers	1. Increase dental access by 4.7% as measured by the number of unique client visits to a dental provider. Target goal is 22,813 people by June 30, 2009. (FY 2006 is 21,893 and FY 2007 is not complete.) of Medicaid recipients 2. Increase the number of clients who receive dental services in a community health centers. by 5% in FY 08 and an additional 5% in FY 09, from a baseline of 3,900 in FY 06. FY 07 data, which is not the baseline, is 3,686. (FY 2007 claims costs are not yet complete.)

Senior and Long Term Care

Program	Goal	Outcome Measure(s)
Medicaid Community Based Services and Aging Services	Support Montanans in their desire to stay in their own homes or live in smaller community based residential settings for as long as possible.	Maintain or reduce the percentage of nursing facility residents under age 65. Increase the percentage of Montanans age 65 or older who live at home or in small residential alternatives Increase the total amount of the SLTCD budget that goes to community services. Increase the number of people served under the Medicaid Home and Community Based Waiver over the biennium.
		Maintain or reduce the average length of stay on the HCBS waiver waiting list to less than one year.
Aging Services	Increase the ability of Montanans to prepare to meet their own long term care needs or the long term care needs of a relative or a friend.	Maintain or increase the number of home delivered meals served through the Aging network.
		Increase the number of care givers receiving supportive services (including respite care) and increase the project income for these services.
		Develop a coordinated continuing public education campaign to inform Montanans about long term care issues and options emphasizing the need for long term care planning and personal responsibility.
		There are some other measures that apply as well that SLTC doesn't really control but would measure the level of personal responsibility and planning that folks are doing to meet their future needs that SLTC would
		use as other measures as to whether this goal is being attained. (ie long term care insurance elaimed on state tax forms). Increase the number of people with long term care insurance.

Addictive and Mental Disorders

Program	Goal	Outcome Measure(s)
Community Mental Health Services	Provide community crisis intervention and integration into community services as an alternative to inpatient or state hospital treatment by:	1) Development of 72-hour presumptive eligibility and payment for crisis stabilization services in community hospitals and community settings.
		2) Establishment of baseline data in the following areas for second half of FY 08: a. Number of individuals receiving crisis stabilization services with presumptive eligibility b. Average cost of presumptive eligibility episode c. Number of individuals who require additional crisis stabilization services within 30, 90, 180 days
Community Mental Health Services	Improve use of data in delivery and management of mental health services.	Fully implement Recovery Marker system of measurement to report client outcome measures for employment, housing, symptom interference, and substance use.
		By 2008, all mental health centers will be able to submit Recovery Marker data
		Establish baseline for adults receiving case management for FY 08
		Establish consistent reporting of screening for co-occurring disorders by FY 09
Mental Health Services Plan	Establish consumer choice by increasing the availability of services for individuals enrolled in the Mental Health Services Plan.	Increase the number of providers with prescriptive authority who accept MHSP clients
		Increase the number of other outpatient providers, including mental health centers, who accept MHSP clients
		Establish baseline data for MHSP clients who receive services from expanded provider network
Montana State Hospital	Achieve a 10% reduction in the number of persons readmitted to Montana State Hospital within six months of a previous discharge	Baseline: in FY 07 134 of 682 admissions had been discharged within the previous six months.
	Evaluate impact of new community services on utilization of MSH	Baseline: in FY 07 there were a total of 682 admissions to MSH; 427 were emergency or court ordered detentions.

Maintain a rate of restraint intervention use at or less than the national average for state psychiatric hospitals.	Baseline: MSH rate in FY 0721 hours per 1000 patient hours; National average is .68 hours per 1000 patient hours.
Maintain a rate of seclusion intervention use at or less than the national average for state psychiatric hospitals.	MSH rate in FY 0726 hours per 1000 inpatient hours; National average is .39 per 1000 patient hours.
Maintain a skilled workforce at MSH.	95% of the MSH workforce will receive 12 hours or more of continuing education annually.
	90% of the scheduled shifts for Registered Nurses will be filled.

Program	Initiative	Outcome Measure(s)
Community	AMDD Home and Community Based Waiver	Fill 125 slots for Home and Community Based
Mental Health		Services Waiver in three geographic areas of
Services		state.
Chemical	Improve treatment outcomes through	By 2008, expand community based residential
Dependency	expanded community treatment for chemical	services by 7 homes which provide best
Services	dependency and meth use.	practice substance abuse treatment.
		By 2008, develop, implement and monitor measurable performance standards that include development of baseline data in these areas: Increase in the length of time of non-use. Decrease in the incidence of involvement with
		the criminal justice system.
		Decrease in the admissions to inpatient treatment.
		Increase in the length of gainful employment.